PRICING YOUR CHRISTMAS TREES TO MAXIMIZE PROFITS

July 15, 2022 CTFANY Summer Meeting Andrew Bosserman, CPA

DON'T BREAK ANTITRUST LAWS

Set prices on your own



CHRISTMAS TREE PRICING ANALYSIS

Breakeven
Point
Analysis

Market Price Analysis

Unique Selling Proposition #1

BREAKEVEN POINT ANALYSIS

FIXED COSTS VS VARIABLE COSTS

Fixed Costs	Variable Costs	
Remain same regardless of number of trees sold	Change based on number of trees sold	

- Mortgage Payment; Land Rent; Property Taxes
- ➤ Equipment Payments; Interest; Insurance
- > Fertilizer; Herbicides; Seedlings

- > Harvest Labor
- Advertising
- > Other Harvest Expenses

BREAKEVEN POINT CALCULATION

Two Ways

By # of Trees

Fixed Costs

(Avg Sale Price Tree – Variable Costs Tree)

By Revenue

Fixed Costs

((Avg Sale Price Tree – Variable Costs Tree)/ Avg Sale Price Per Unit)

BREAKEVEN POINT EXAMPLE



Fred Fraser is a Christmas tree grower with the following income and costs:

Average price per tree: \$75

Fixed Costs	Variable Costs
Mortgage: \$25,000	Harvest Expenses: \$5/tree
Property Taxes: \$5,000	Advertising: \$1/tree
Equipment Payments: \$2,500	
Fertilizer/Herbicides: \$10,000	
Repairs: \$25,000	
Shearing Labor: \$12,500	
Total: \$80,000	Total: \$6 / tree

BREAKEVEN POINT CALCULATION

Two Ways

By # of Trees

\$80,000

(\$75 - \$6)

=

1,159 trees



Fred must sell **1,159 trees** to breakeven on his yearly expenses

By Revenue

\$80,000

(\$75 - \$6)/\$75

=

\$86,957



Fred must make \$87K in revenue to breakeven on his yearly expenses



MARKET PRICE ANALYSIS

WHO ARE YOUR COMPETITORS?



PERFORM A MARKET PRICE ANALYSIS

	Your Farm	Farm #1	Farm #2	Farm #3
How are trees priced?				
Species Sold				
Prices				
Extras				

HOW DO YOUR PRICES COMPARE?



Under-Market

- Consider raising prices
- Do you need to offer any additional services?



At-Market

- Look for ways to differentiate your farm to raise prices further
- Craft a Unique Selling Proposition (more on this later!)



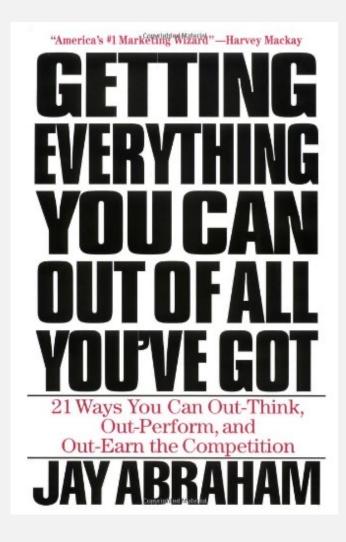
Above-Market

• Can you justify your higher prices?

#3

UNIQUE SELLING PROPOSITION

WHAT IS A UNIQUE SELLING PROPOSITION?



- A statement about what your farm does that provides your customers with a result or advantage superior to the competition's.
- "Why" customers should choose to buy their Christmas tree from you over another Christmas tree farm, tree lot, or big box store.
- Or for wholesale growers "Why" a retailer chooses to purchase their Christmas tree inventory from you rather than from another wholesaler.

ADVANTAGES OF HAVING A USP



USP EXAMPLES





We're In
Business To
Save Our
Home Planet.



A "hassle-free, authentic Christmas experience" by "delivering fresh-cut Christmas trees from local farms right to your door"

HOW TO CREATE A USP

Step 1:

Identify what your customers want the most.

- Family experience?
- Tree Selection?
- Convenient Location?

Step 2:

Position your farm as providing a unique benefit (differentiation).

• Location?

- Tree Variety?
- Additional Activities?
- Amenities?
- Guarantee?
- Lowest Price?

Step 3:

Create a crisp, clear statement that promises the most you could possibly offer.

- "Elevator Pitch"
- Quick
- Concise

DIFFERENTIATION IDEAS

